

ANNEX C

*Visit programme***Monday, 20 October 2014, Tallinn**

08:00-09:15	Ministry of Education and Research: Finance and Planning <ul style="list-style-type: none"> ● Deputy Secretary-General for Planning ● Head of Finance Department
09:30-10:00	Ministry of Education and Research <ul style="list-style-type: none"> ● Mr Jevgeni Ossinovski, Minister ● Adviser
10:15-11:15	Ministry of Finance <ul style="list-style-type: none"> ● Deputy Head of the State Budget Department ● Adviser of the Local Governments Financial Management Department
11:30-12:30	Prime Minister's Office – State Chancellery <ul style="list-style-type: none"> ● Counsellor, Strategy Unit
13:30-14:30	National Audit Office <ul style="list-style-type: none"> ● Head of the Local Governments' Audit Department ● Senior Auditor, Local Governments' Audit Department ● Auditors, Performance Audit Department
14:45-15:30	Association of Municipalities of Estonia and Association of Estonian Cities <ul style="list-style-type: none"> ● Vice Chairman of the Association of Municipalities of Estonia ● Executive Director of the Association of Estonian Cities
15:45-16:30	Estonian Qualifications Authority (Kutsekoda) <ul style="list-style-type: none"> ● Counsellor, Estonian Qualifications Authority
16:45-17:45	Association of Teachers and Estonian Education Personnel Union <ul style="list-style-type: none"> ● Association of Teachers ● Estonian Education Personnel Union

Tuesday, 21 October 2014, Tartu

08:00-10:30	School Visit 1: Tartu Kroonuaia Kool – Tartu (municipal, special school, basic education) <ul style="list-style-type: none"> ● Management group ● Group of teachers ● Group of students ● Members of the board of trustees
11:00-12:40	Municipality of Tartu <ul style="list-style-type: none"> ● Head of the Department of Education ● Vocational and general upper secondary education expert ● Basic education expert ● School funding officer ● Head of the Finance Department ● Budgeting Service expert
13:45-14:45	Ministry of Education and Research: Analysis, including information systems <ul style="list-style-type: none"> ● Deputy Head of the Analysis Department ● Chief Analyst, Analysis Department ● Programme Analyst, Analysis Department

Tuesday, 21 October 2014, Tartu (cont.)

- 15:00-16:25 Ministry of Education and Research: General Education, Vocational Education and Special Education
- Head of the General Education Department
 - Deputy Head of the General Education Department
 - Head of the Vocational Education Department
 - Deputy Heads, Vocational Education institutions
- 16:30-17:30 Ministry of Education and Research: Teachers
- Head of the Teachers Department

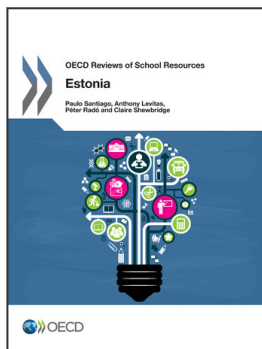
Wednesday, 22 October 2014, Tartu, Jõhvi

- 08:00-08:40 Ministry of Education and Research: School Infrastructure and EU Structural Funds
- Deputy Secretary-General for Planning
 - Head of the State Property Department
 - Property Analyst, State Property Department
 - Head of the EU Structural Funds Department
 - Chief Expert, EU Structural Funds Department
- 08:45-09:25 Ministry of Education and Research: External Evaluation
- Deputy Secretary-General for General and Vocational Education
 - External Evaluation Department
 - Analysis Department
- 09:25-10:25 Ministry of Education and Research: School Network
- Head and Deputy-Head of the School Network Department
 - School Network Development Manager
 - Management adviser
- 13:00-15:30 **School Visit 2: Ida-Virumaa Kutsehariduskeskus – Jõhvi** (state, vocational education)
- Management group
 - Group of teachers
 - Group of students
 - Members of the advisory board
- 16:00-17:00 Municipality of Jõhvi
- Municipality Mayor
 - Education Department
 - Finance Department
 - School Director (new state upper secondary school)

Thursday, 23 October 2014, Narva, Vaivara Vald

- 08:00-10:30 **School Visit 3: Narva Soldino Gümnaasium – Narva** (municipal, full cycle)
- Management group
 - Group of teachers
 - Group of students
 - Members of the board of trustees
- 10:45-12:15 Municipality of Narva
- Education Department
 - Finance Department
- 13:30-16:00 **School Visit 4: Sinimäe Põhikool** (municipal, rural school)
- Management group
 - Group of teachers
 - Group of students
 - Members of the board of trustees
- 16:15-17:15 Municipality of Vaivara Vald
- Municipality Mayor
 - Finance Department

Friday, 24 October 2014, Tallinn	
08:00-10:30	School Visit 5: Tallinna Tööstushariduskeskus – Tallinn (state, vocational education) <ul style="list-style-type: none"> ● Management group ● Group of teachers ● Group of students ● Members of the advisory board
11:00-12:30	Municipality of Tallinn <ul style="list-style-type: none"> ● Head of Education Services, Education Department ● Director of Financial Services, Education Department
13:30-14:20	Estonian Co-operation Assembly (Eesti Koostöö Kogu) and Education Forum (Eesti Haridus Foorum) <ul style="list-style-type: none"> ● Programme Managers, Estonian Co-operation Assembly ● Chairperson of the Education Forum
14:30-15:20	Representatives of providers of initial teacher education and professional development <ul style="list-style-type: none"> ● Institute of Education, University of Tartu ● Centre for Educational Technology of the Institute of Education, University of Tartu ● Head of the Centre for Innovation in Education, Tallinn University
15:30-16:20	Estonian School Student Council's Union <ul style="list-style-type: none"> ● Chairperson
16:30-17:30	Association of Parents and representatives of the interests of students with special needs <ul style="list-style-type: none"> ● National Parents' Association ● The Estonian Chamber of Disabled People ● Association of Parents with Disabled Children
Monday, 27 October 2014, Tallinn	
08:00-10:00	School Visit 6: Rocca al Mare Kool – Tallinn (private) <ul style="list-style-type: none"> ● Chief Executive Officer ● Management group ● Group of teachers ● Group of students ● Group of parents
10:30-11:15	Associations representing Private Schools <ul style="list-style-type: none"> ● Chairperson of the Estonian Private Basic Education Union ● Chairperson of the Waldorf Schools Union
11:15-12:00	Innove Foundation <ul style="list-style-type: none"> ● Chairman of the board ● Representatives of several departments
12:10-12:45	Representatives of businesses and employers <ul style="list-style-type: none"> ● Chairman of The Estonian Employers' Confederation
13:30-15:00	Researchers' seminar <ul style="list-style-type: none"> ● Ms Laura Kirss, Praxis Centre for Policy Analysis ● Ms Kerly Espenberg, RAKE Research Centre, University of Tartu ● Mr Janno Järve, CENTAR – Centre for Applied Research ● Ms Riin Pärnamets, Estonian Studies Centre (Eesti Uuringuskeskus) ● Ms Pille Hillep, Estonian Studies Centre (Eesti Uuringuskeskus) ● Ms Anne Reino, Sinekuur Consulting Services ● Ms Pille Mõtsmees, Sinekuur Consulting Services ● Mr Mati Heidmets, Centre for Educational Policy, Tallinn University
15:10-16:00	Final delivery by the review team: Preliminary impressions



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