



## Annex C

**THE DEVELOPMENT AND IMPLEMENTATION OF PISA –  
A COLLABORATIVE EFFORT**



PISA is a collaborative effort, bringing together experts from the participating countries, steered jointly by their governments on the basis of shared, policy-driven interests.

A PISA Governing Board, on which each country is represented, determines the policy priorities for PISA, in the context of OECD objectives, and oversees adherence to these priorities during the implementation of the programme. This includes setting priorities for the development of indicators, for establishing the assessment instruments, and for reporting the results.

Experts from participating countries also serve on working groups that are charged with linking policy objectives with the best internationally available technical expertise. By participating in these expert groups, countries ensure that the instruments are internationally valid and take into account the cultural and educational contexts in OECD member and partner countries and economies, that the assessment materials have strong measurement properties, and that the instruments place emphasis on authenticity and educational validity.

Through National Project Managers, participating countries and economies implement PISA at the national level subject to the agreed administration procedures. National Project Managers play a vital role in ensuring that the implementation of the survey is of high quality, and verify and evaluate the survey results, analyses, reports and publications.

The design and implementation of the surveys, within the framework established by the PISA Governing Board, is the responsibility of external contractors. For PISA 2012, the development and implementation of the cognitive assessment and questionnaires, and of the international options, was carried out by a consortium led by the Australian Council for Educational Research (ACER). Other partners in this Consortium include cApStAn Linguistic Quality Control in Belgium, the Centre de Recherche Public Henri Tudor (CRP-HT) in Luxembourg, the Department of Teacher Education and School Research (ILS) at the University of Oslo in Norway, the Deutsches Institut für Internationale Pädagogische Forschung (DIPF) in Germany, the Educational Testing Service (ETS) in the United States, the Leibniz Institute for Science and Mathematics Education (IPN) in Germany, the National Institute for Educational Policy Research in Japan (NIER), the Unité d'analyse des systèmes et des pratiques d'enseignement (aSPe) at the University of Liège in Belgium, and WESTAT in the United States, as well as individual consultants from several countries. ACER also collaborated with Achieve, Inc. in the United States to develop the mathematics framework for PISA 2012.

The OECD Secretariat has overall managerial responsibility for the programme, monitors its implementation daily, acts as the secretariat for the PISA Governing Board, builds consensus among countries and serves as the interlocutor between the PISA Governing Board and the international Consortium charged with implementing the activities. The OECD Secretariat also produces the indicators and analyses and prepares the international reports and publications in co-operation with the PISA Consortium and in close consultation with member and partner countries and economies both at the policy level (PISA Governing Board) and at the level of implementation (National Project Managers).

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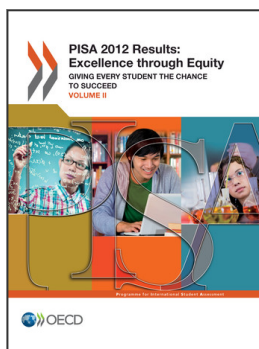
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