

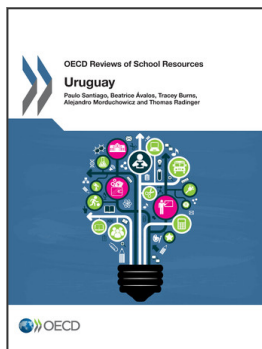
ANNEX C

Visit programme

Tuesday, 17 March 2015, Montevideo	
08:30-10:30	National Institute for Educational Evaluation (<i>Instituto Nacional de Evaluación Educativa, INEE</i>): Opening meeting <ul style="list-style-type: none"> ● Members of the governing board ● Members of the executive directorate and the technical units
11:30-12:30	National Public Education Administration (ANEP) <ul style="list-style-type: none"> ● Pre-primary and Primary Education Council (<i>Consejo de Educación Inicial y Primaria, CEIP</i>) ● General Director and remaining Counsellors of CEIP
12:30-13:30	National Public Education Administration (ANEP) <ul style="list-style-type: none"> ● Secondary Education Council (<i>Consejo de Educación Secundaria, CES</i>) ● General Director of CES
14:30-15:45	Thematic Discussion: School Funding and Budget <ul style="list-style-type: none"> ● ANEP-Central Governing Council (<i>Consejo Directivo Central, CODICEN</i>) ● Sectoral Directorate of Planning and Budget ● Sectoral Directorate of Economy and Finance ● CEIP: Administrative Planning Division ● CES: Directorate of Policy and Budget and Finance Division ● Technical and Professional Education Council (<i>Consejo de Educación Técnico-Profesional, CETP</i>): Finance and Accounting Programme
16:00-17:15	Thematic Discussion: Human Resources <ul style="list-style-type: none"> ● ANEP-CODICEN: Sectoral Directorate for Human Resources ● CEIP: Division for Human Resources ● CES: Teachers' Department; Division of Competitions for Teaching Positions; Division for non-teaching staff ● CETP: Division for Human Resources
17:15-18:30	Thematic Discussion: Analysis, Evaluation, Statistics and Planning <ul style="list-style-type: none"> ● ANEP-CODICEN: Sectoral Directorate for Educational Planning ● CEIP: Education Planning Division ● CES: Directorate for Planning and Educational Evaluation ● CETP: Education Planning Division
Wednesday, 18 March 2015, Montevideo	
08:30-11:00	SCHOOL VISIT 1: Liceo No. 58 "Mario Benedetti", Montevideo Secondary education, general programmes (CES) <ul style="list-style-type: none"> ● Group of students ● Group of teachers ● School management
11:30-12:30	CES Inspection General Inspector
16:30-17:15	Ministry of Economy and Finance The following meetings were originally planned for this afternoon but cancelled: Office of Planning and Budget (<i>Oficina de Planeamiento y Presupuesto, OPP</i>); and CEIP Inspection.

Thursday, 19 March 2015, Paysandú	
13:30-16:30	SCHOOL VISIT 2: Escuela Aprender No. 87, Paysandú Primary education with pre-primary education (CEIP) <ul style="list-style-type: none"> ● School management ● Group of teachers ● Group of students ● Representatives of parents
17:00-17:45	Departmental Co-ordinating Commission for Education of the Department of Paysandú (<i>Comisión Coordinadora Departamental de la Educación</i>) <ul style="list-style-type: none"> ● CES Regional Inspector ● Director of <i>Instituto de Formación Docente</i> of Paysandú (Teacher Education Institutes, IFD)
18:00-18:45	Regional Campus of the CETP, Paysandú Director
Friday, 20 March 2015, Río Negro and Flores	
08:30-11:00	SCHOOL VISIT 3: Escuela Técnica de Young, Río Negro Secondary education with technical-professional programmes (CETP) <ul style="list-style-type: none"> ● School management ● Group of teachers ● Group of students
14:00-16:30	SCHOOL VISIT 4: Escuela Rural Paraje Andresito, Flores Rural common primary school with pre-primary education and Years 7, 8 and 9 <ul style="list-style-type: none"> ● School management ● Group of teachers ● Group of students ● Representatives of parents
Monday, 23 March 2015, Montevideo	
08:30-11:00	SCHOOL VISIT 5: Escuela urbana común No.7, Cerrito, Montevideo Common primary school with pre-primary education <ul style="list-style-type: none"> ● School management ● Group of teachers ● Group of students ● Representatives of parents
12:00-12:45	Association of Institutes in Private Education (<i>Asociación de Institutos de la Educación Privada, AIDEP</i>) <ul style="list-style-type: none"> ● General Director
12:45-13:30	Uruguayan Association of Catholic Education (<i>Asociación Uruguaya de Educación Católica, AUDEC</i>) <ul style="list-style-type: none"> ● General Director
14:30-15:30	National Public Education Administration (ANEP) The Teacher Training Council (<i>Consejo de Formación en Educación, CFE</i>) <ul style="list-style-type: none"> ● General Director of CFE
15:30-16:30	Thematic Discussion: Infrastructure <ul style="list-style-type: none"> ● ANEP-CODICEN: Sectoral Directorate for Infrastructure ● CEIP: Division for Maintenance and Small Works ● CES: Division for Infrastructure ● CETP: Architecture Division
16:30-17:15	The Child and Adolescent Institute of Uruguay (<i>Instituto del Niño y Adolescente del Uruguay, INAU</i>) <ul style="list-style-type: none"> ● General Co-ordinator of Early Childhood Policy
17:15-18:00	National Public Education Administration (ANEP) <ul style="list-style-type: none"> ● General Internal Audit
Tuesday, 24 March 2015, Montevideo and San José	
08:30-11:00	SCHOOL VISIT 6: Liceo Rincón de la Bolsa, Ciudad del Plata, San José Secondary education, general programmes (CES) <ul style="list-style-type: none"> ● School management ● Group of teachers ● Group of students
12:00-13:30	Seminar with Uruguayan researchers <ul style="list-style-type: none"> ● Lucas D'Avenia, Universidad de la República, Uruguay, Faculty of Humanities and Educational Sciences ● Pablo Mazzini, Consultant ● Denise Vaillant, Institute of Education, Universidad ORT, Uruguay ● Adriana Aristimuño, Faculty of Human Sciences, Catholic University of Uruguay
14:30-18:30	Review team meeting

Wednesday, 25 March 2015, Montevideo	
08:30-09:30	Teachers Technical Assemblies (<i>Asambleas Técnico Docentes</i>) Teacher Advisory Councils to the ANEP <ul style="list-style-type: none"> ● CES ● CETP ● CFE
09:30-10:15	Teacher unions <ul style="list-style-type: none"> ● Uruguayan Federation of Primary School Teachers (FUM) ● Public general secondary school teachers in the National Federation of Secondary School Teachers (FENAPES) ● Public professional and technical school teachers in the Staff Association of the Uruguayan University of Labour (AFUTU) The meeting did not take place given the absence of teacher union representatives.
10:30-11:15	Programme Directors in charge of Inspection Services, CETP
11:30-12:30	Non-governmental organisations in the education sector <ul style="list-style-type: none"> ● Liceo Jubilar ● Instituto del Hombre ● El Abrojo ● Centro Educativo Espigas
12:30-13:40	Ministry of Education and Culture <ul style="list-style-type: none"> ● National Director of Education
14:00-15:30	Final delivery by review team: Preliminary impressions <ul style="list-style-type: none"> ● ANEP-CODICEN (President, Counsellor) ● ANEP-CFE (General Director, Counsellors) ● ANEP-CETP (General Director) ● INEEEd ● Stakeholders
15:30-16:30	Initial preparation and professional development of teachers and school leaders Representatives of providers: <ul style="list-style-type: none"> ● Normal Institute of Technical Education (Instituto Normal de Enseñanza Técnica, INET) ● Regional Centre for Teachers – Centre (Centro Regional de Profesores – Centro, CERP Centro) ● Regional Centre for Teachers – South (Centro Regional de Profesores – Sur, CERP – Sur) ● Teacher Education Institute of Canelones (Instituto de Formación Docente de Canelones, IFD) ● Teacher Education Institute of San José (Instituto de Formación Docente de San José, IFD) ● University ORT of Uruguay ● Catholic University of Uruguay
16:30-17:30	CEIP Inspection <ul style="list-style-type: none"> ● Technical inspector



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